

Five-Year Coles County Regional Strategic Economic Development Plan

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Written by

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President & CEO

Coles Together Economic Development Organization (EDO)

#### Overview

Coles Together is a 501c6 non-profit Economic Development Organization (EDO) representing a unified voice for Coles County, Illinois. The mission of Coles Together is to proactively market and develop communications activities to promote the competitive advantages and resources of Coles County, thus enabling a thriving, diverse, innovative, healthy, and growing ecosystem for all business sectors and enhancing community engagement, empowering citizens, and driving a high quality of life. By working together, employers bring sustainable job creation, business expansion, and longevity needed for a flourishing community. The Coles Together team assists with new business attraction, retention, and expansion of firm and industry sectors, while also working with the local community on workforce retention, recruitment, training, and skills advancement needed by area employers.

Coles County, Illinois, is a tertiary marketplace with two micro-cities, Charleston and Mattoon, and provides a perfect blend of rural agri-business communities, such as Oakland and Ashmore, consisting of approximately 46,185 residents with over 848,199 residents located within 60 miles. Coles County has multiple thriving economic power zones including:

- Healthcare Hub Network System (SBL Healthcare Complex, Carle, SIHF, HSHS St. Anthony's Medical, Regional Headquarters of Blue Cross Blue Shield, etc.)
- Educational Centers of Excellence (Eastern Illinois University, Lakeland College, Lift/Mattoon School System, Trojan A&M Center/Charleston School System, Oakland School System/Agri-Business Programs, etc.)
- Manufacturing, Business, Agri-Business, Food/Petcare, and Food Processing Industrial Sectors (Mars Petcare, John Deere Logistics Center, Justrite, Vesuvius, Hi-Cone, Grupo Bimbo, Kingspan, and many more)
- Thriving Retail Headquarters (Rural King 146 stores, logistics centers, 9,000 employees) and growing regional retail and food restaurants sector
- Regional Sports Complex (Emerald Acres Sports and Charleston Sports Complex) and EIU Collegiate and University-Level Competitive Sports D1 Level, etc.
- Multi-Modal Transportation Supply Chain Logistics (rail CN, Eastern Illinois Railroad), road (I-57, Rt 16, Rt 130, & Rt 45), and Air Coles County Airport (with through-the-fence business operations)
- Recreation, History, Entertainment, and Tourism Attractions (Lincoln Living History Sites, Mattoon/Charleston/Paradise Lakes, Family Friendly Parks, AMC Theaters, and so much more)

The above economic power zones draw thousands of residents to Coles County daily for healthcare, shopping, sustainable jobs, dining, family sports, recreation, attractions, and so many other activities. Coles County is quickly becoming the place for economic development at all levels, creating a strong and healthy ecosystem with a strong need for housing and childcare to sustain this system.

### History

The Coles County Economic Development Council was founded on August 30, 1988, by a group of prominent business, community, and governmental leaders who desire to build a stronger economy in Coles County, Illinois. This prominent group of business leaders was led by Richard Lumpkin, serving as its first president, Robert Moore, its first vice president, Max Cougill, its first treasurer, and Roy Carr, its first secretary; and other governmental, business, and community leaders. On February 6<sup>th</sup>, 1990, the group officially changed its name to Coles Together to bring everyone in Coles County together for a

common purpose to promote the improvement, diversification, and growth of the economic base of the Coles County regional area. This work was designed for existing and new commerce and industry in assisting and retaining existing businesses; preservation of employment opportunities; attracting new firms; and creating sustainable employment in the area.

Coles Together was designed as the county-wide marketing agency for Coles County with the following purpose:

- Bringing community leaders together to support the formation of a county-wide marketing agency in Coles County.
- Coles Together would have more "clout" with the Illinois agencies and other organizations as a unified voice.
- A county-wide marketing agency would create greater prospective interest.
- Enable Coles County communities to work together for projects and not compete head-to-head for projects; and
- A county-wide marketing agency allows for greater efficiency in the utilization of resources.

The desire was to proactively move Coles County forward, generating a stronger tax base, robust business climate, strong job creation, and enhanced quality of life for all residents, thus creating a wonderful community to raise children with values, morals, integrity, and leadership characteristics gained from a hard-working agriculturally based business community upbringing.

#### Mission

Coles Together provides economic development activities for new business attraction and existing business expansion/retention. Coles Together proactively promotes the area through marketing and communications efforts to build positive awareness of new investment and job creation activities. Coles Together administers Enterprise Zone benefits for Coles County, including property tax abatement (commercial projects 3-year declining abatements 100%-75%-50% and Industrial project abatement 100% for 10 years on-site improvements), building materials sales tax exemption certificates, and waive building permits for industrial projects; and also helps administer the Community Development Corporation (CDC) gap funding at a blended rate for specific qualified projects.

#### Vision

Coles Together vision for the future is to build positive awareness and promote economic development opportunities to enhance a thriving and innovative business growth culture for current and new businesses generating sustainable job options, sustainable revenue stream, and a high quality of life for all Coles County and surrounding community residents to live, work, and raise their children.

# Leadership

For over 38 years, Coles Together has been a Coles County convener for governmental, agency, business, industry, and other prominent stakeholders to synergistically collaborate in shaping the future. From growing the existing economic power zones, attracting new businesses, and maintaining a supportive business-friendly environment; Coles Together unifies collective voices in creating a strong tomorrow for

everyone in the community. In 2024/2025, the following Coles Together Officers assist in leading the organization:

- Doug Abolt, Chairman, BOD Retired Executive Consolidated Communications, Inc.
- Amy Borntrager, Vice Chairman, BOD CEO Coles-Moultrie Electrical Coop
- ➤ Blake Pierce, Treasurer, BOD President RK Real Estate and Development
- > Jason Tucker, Assistant Treasurer, BOD Mattoon Community Bank President
- ➤ Brooke Kieffer, Secretary, BOD Executive Lester Building Systems

# **Coles Together Executive Team**

- > Dr. Ronda Sauget, MBA, President & CEO
- William Hickey, MBA, Executive Coordinator

# **Five-Year Economic Development Initiatives**

The following five-year economic development initiatives are key areas of focus for Coles Together:

# 1. Mattoon Enterprise Park (Agracel Development)/Surrounding Businesses and further development at 1000 North I-57 Interchange

Project Status	Needs	1-3 years	4-5 years
	Assessment		
Existing Businesses	Utility	Business support and	Continue to support
Mattoon Enterprise Park and	Connectivity,	expansion	business expansion
surrounding businesses	especially	a lack of utility	needs for increased
Justrite	electrical capacity	infrastructure has	infrastructure
North American	is needed for	been challenged,	capacity, work with
Lighting	current business	especially	the firms on
Henry's Metal Meister	expansion efforts	the electrical capacity	workforce
Mars Petcare		needed for	recruitment and
John Deere 3PL Phoenix		the continued	incumbent worker
Group		expansion of existing	upskilling training
Warehouse/Distribution		companies. For some	needs, address the
Center		projects, this has	need for affordable
Alton Trucking &		caused projects to be	worker/leadership
Warehouse Logistics		located to other	housing at all levels,
Services		company facilities not	and address shift
		in Coles County.	childcare needs to
		Therefore, it is a key	enable production
		regional priority to	capabilities during all
		exercise every	shift operations.
		opportunity to	
		encourage/plan for	
		increased	
		infrastructure capacity	
		and upgrades to serve	
		existing business	
		current and future	
		expansion needs.	

<b>Business Attraction</b>	The lack of	The City of Mattoon,	The information
Mattoon Enterprise Park & New	electrical capacity	Ameren IL, Agracel,	gained from the
Business Attraction at 1000 N	at 1000N restricts	and Coles Together	DCEO Grant process
Location	the ability to	have partnered to	will be used to apply
	attract new	apply for the DCEO	for other
	companies.	Site Readiness Grant	grant/funding
		for up to \$3M in	opportunities with
		infrastructure funding	EDA, Rural
		to address the	Development, DCEO
		electrical capacity	future infrastructure
		needs at this site due	grants, and other
		on Oct 21, 2024. If this	options to continue
		grant is awarded to	to enhance new
		this project, this	business attraction
		funding could enable	efforts at this
		electrical	location.
		improvements at this	
		location.	

# 2. Charleston Business/Industrial Area and Eastern Illinois Railroad

Project Status	Needs Assessment	1-3 years	4-5 years
<b>Existing Businesses</b>	Coles Together will	This will be completed	Coles Together will
Vesuvius	establish a continuous	by electronic surveys,	continue to work with
Hi-Cone	check-in cycle with	in-person	these businesses, to
Rural King	existing business	meetings/site visits,	gather business
Distribution	owners to understand	and setting up a list of	intelligence
Center	their business needs,	regular meetings for	information, and
OX Paper Board	such as workforce	the plant managers to	additional methods of
Dietzgen	recruitment, business	discuss concerns,	solving challenges and
NAC/Curry	continuation or	ideas, and needs	seizing opportunities.
Construction	expansion	specifically as a group.	
Boring	needs/opportunities,	This information will	Coles Together will
Ne-Co Asphalt	and/or any other	be collected and	continue to market
Lester Buildings	needs for the firms to	evaluated for key	the robust business
Olmsted Brothers	be successful and	areas of concern that	activities of Coles
Insulation	thrive.	can be addressed and	County for business
Cobbie's Welding		other areas of need.	expansion, retention,
Excel Ecoclean		Information gained	and new business
County Office		through this process	attraction efforts.
Products		will be used to	
Kirchner Building		prioritize areas to be	
Center		addressed, timelines	
Charleston Farrier		for improvements,	

<u></u>			
Thomson		legislative outreach,	
Collusion Parts		etc.	
Distribution			
Safety Storage			
Container			
Manufacturing			
Adams Memorials			
➤ Gordon Roofing			
<ul><li>J. J. Collins Printing</li></ul>			
<ul><li>ProTran Welding,</li></ul>			
Fabrication, Tank			
& Truck Repair			
Rexdon			
Gavina Graphics			
Business Attraction and	GDB International	Work with the City of	GDB's responsibility is
Expansion Opportunities	purchased the	Charleston to ensure	to bring the building
	•		
► GBD International	property over 4 years	the property owner	back to functioning
	ago, but has not	understands the need	standards to operate
	secured	to secure, clear	their recycling facility.
	buildings/property,	overgrowth, and	If not, GDB will need
	cleared vegetation	maintain facilities on	to plan for property
	overgrowth, and/or	an ongoing basis. If	improvements and/or
	maintained property	this is not agreed,	lease or sell to
	or building on an	further action to	another business
	ongoing basis. When	prevent the	owner who can bring
	this was discussed	abandonment of this	the property up to a
	with GDB they	property will need to	suitable standard.
	indicated the need for	be addressed and	
	a funding partner	ensure the property	
	because they have no	will not become a	
	money to invest. Coles	public safety issue for	
	Together sent out	the community.	
	GDB's promotional	the community.	
	materials to SIOR		
	industrial brokers. CT		
	assisted two industrial		
	brokers in visiting and		
	walking around the		
	site. The brokers		
	provided their written		
	assessment to GDB		
	ownership to invest		
	and/or sell the		
	property to a new		
	owner who can invest		
	the proper funding to		
	make the needed		

upgrades to the	
building and property.	

# 3. Development at Coles Business Park

Project Status	Needs Assessment	1-3 years	4-5 years
Existing Businesses	Coles Together will	This will be	Coles Together will
Coca Cola	establish a continuous	completed by	continue to work
CTF Illinois	check-in cycle with existing	electronic surveys,	with these
DaVita Dialysis	business owners to	in-person	businesses, gather
Dust & Sons	understand their business	meetings/site visits,	business intelligence
Auto Supplies	needs, such as workforce	and setting up a list	information, and
Gilbert, Metzger,	recruitment, business	of regular meetings	additional methods
& Madigan	continuation or expansion	to discuss concerns,	of solving
Accounting Firm	options, and/or any other	ideas, and needs	challenges.
SC3F Wealth	needs or opportunities for	specifically as a	
Management	the firms to be successful	group. This	Coles Together will
Wells Fargo	and thrive.	information will be	market the robust
Advanced Digital		collected and	business activities of
Eastern IL		evaluated for key	Coles County for
Special		areas of concern that	business expansion,
Education		can be addressed and	retention, and new
Carle Sports		other areas of need.	business attraction
Medicine		Information gained	efforts.
Aerinova Aerial/		through this process	
Vermeer		will be used to	
Midwest		prioritize areas to be	
USDA/FSA		addressed, timelines	
CTF Illinois		for improvements,	
Prairie		legislative outreach,	
Cardiology		etc.	
Services			
New Business Attraction	Coles Business Park will	The park pricing	Market, Market,
and Expansion	implement a proactive,	structure,	Market this high-
Opportunities	comprehensive awareness	relationship building	opportunity
<ul><li>Scholes Trucking</li></ul>	and marketing &	with commercial real	property to
	communications campaign	estate brokers/site	prospects and
	to generate prospects and	selectors, and	commercial real
	January Prophers and	promoting the many	

interest in this well-	benefits of this park	estate brokers/site
established park.	will be a key focus of	selectors.
Cotabilities partic	the campaign/efforts.	
No park signage exists	A drip LinkedIn zip	With Rt 16
currently, so it is difficult	code social media	developments, this
for prospects to know who	campaign, park	business
to contact about available	signage, and radio	development park is
	ads will aid in this	prominently
property.		•
	process.	positioned for
	Color Togother now	development.
	Coles Together, now	
	is recognized by	
	Intersect Illinois, as a	
	regional EDO and has	
	issued EDO database	
	capabilities to list the	
	park property for site	
	selectors/brokers and	
	gather needed	
	information. With Rt	
	16 developments,	
	this business	
	development park is	
	prominently	
	positioned for	
	development.	

# 4. Other Partner Development Efforts

Project Status	Needs	1-3 years	4-5 years
	Assessment		
Existing Businesses	Agracel is	Coles Together plans	Coles Together plans
Coles Centre (Agracel	interested in	to work with Agracel	to continue to work
Development)	joint marketing	to build more	with Agracel to build
Hilton Conversion Center	efforts to help	marketing &	more marketing &
and Hotel	build	communications	communications
Blue Cross Blue Shield	awareness of	capacity to bring	capacity to bring
Regional Headquarters	this park due	awareness and	awareness and
HSHS St. Anthony's	to the recent	prospects to this	prospects to this
Hospital Multispecialty	development	development area,	development area.
Clinic	on Rt 16.	including joint	
SBL Medical Supply &		presentations, ads,	
Equipment		and other mutually	
		beneficial efforts.	
Existing Businesses	Bring	Work with Coles	TBD
Coles County Memorial Airport	awareness to	County Airport	
Authority	business	Director to enable	

Aerinova Aerial	opportunities	more business options	
Rural King	at the airport.	for building	
Coles County Airport	at the airport.	awareness, marketing,	
Authority FBO/MTO		and communications	
Authority PBO/N/10		efforts.	
E tata B at a say	NADNAI		Color Toronto o III
Existing Businesses	MPMI	Setup a meeting to	Coles Together will
South 14 <sup>th</sup> Street Industrial	Electrical	understand MPMI's	continue to work with
Development	Capacity and	specific needs and	these businesses,
Mattoon Precision	Redundancy	options to address	gather business
Manufacturing, INC.	Needs for	their challenges with	intelligence
(MPMI)	Continued	electrical suppliers and	information, and
Other Surrounding	Plant	DCEO state incentives	additional methods of
Businesses	Operations	to help them.	solving challenges.
o Commercial	and Expansion		Coles Together will
Electric, Inc	Activities.	Meeting with other	continue to market the
<ul> <li>Consolidated</li> </ul>	Concerns	plant managers and	robust business
Communications,	about	gathering information	activities of Coles
Inc.	increased	through completion of	County for business
o Wesco HCI	electrical costs	electronic surveys, in-	expansion, retention,
Construction	are a challenge	person meetings/site	and new business
<ul> <li>Springfield</li> </ul>	to this OEM's	visits, and setting up a	attraction efforts.
Electric Supply	bottom-line	list of regular meetings	
Company	ability to	for the plant managers	
o Conner Pipe, Fire	compete for	to discuss concerns,	
Equipment, and	new contracts.	ideas, and needs	
Services & Sales		specifically as a group.	
	Coles Together	This information will	
	will establish a	be collected and	
	continuous	evaluated for key	
	check-in cycle	areas of concern that	
	with existing	can be addressed and	
	business	other areas of need.	
	owners to	Information gained	
	understand	through this process	
	their business	will be used to	
	needs, such as	prioritize areas to be	
	workforce	addressed, timelines	
	recruitment,	for improvements,	
	business	legislative outreach,	
	continuation	etc.	
	or expansion		
	options,		
	and/or any		
	other needs or		
	opportunities		
	for the firms to		
	be successful		
	and thrive.		
	1	I	I

Existing Businesses	Coles Together	This will be completed	Coles Together will
Dewitt Avenue/Mattoon	will establish a	by electronic surveys,	continue to work with
	continuous		
Developments		in-person	these businesses,
Group Bimbo	check-in cycle	meetings/site visits,	gather business
> Justrite	with existing	and setting up a list of	intelligence
Hydro-Gear	business	regular meetings for	information, and
Rural King HQ and	owners to	the plant managers to	additional methods of
Warehouse & Logistics	understand	discuss concerns,	solving challenges.
Center	their business	ideas, and needs	Coles Together will
Kingspan Insulated	needs, such as	specifically as a group.	continue to market the
Panels	workforce	This information will	robust business
	recruitment,	be collected and	activities of Coles
	business	evaluated for key	County for business
	continuation	areas of concern that	expansion, retention,
	or expansion	can be addressed and	and new business
	options,	other areas of need.	attraction efforts.
	and/or any	Information gained	
	other needs or	through this process	
	opportunities	will be used to	
	for the firms to	prioritize areas to be	
	be successful	addressed, timelines	
	and thrive.	for improvements,	
		legislative outreach,	
		etc.	
<b>Existing Businesses</b>	Coles Together	Meetings with plant	Coles Together will
Existing Businesses Lerna Road Developments	Coles Together will establish a	Meetings with plant managers and	Coles Together will continue to work with
_	_		~
Lerna Road Developments	will establish a	managers and	continue to work with
Lerna Road Developments  CCI Redi Mix	will establish a continuous	managers and gathering information	continue to work with these businesses,
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle	managers and gathering information through completion of	continue to work with these businesses, gather business
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing	managers and gathering information through completion of electronic surveys, inperson meetings/site	continue to work with these businesses, gather business intelligence
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a	continue to work with these businesses, gather business intelligence information, and additional methods of
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges.
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns,	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment,	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group.	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business continuation	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will be collected and	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business expansion, retention,
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business continuation or expansion	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will be collected and evaluated for key	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business expansion, retention, and new business
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business continuation or expansion options,	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will be collected and evaluated for key areas of concern that	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business expansion, retention,
Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business continuation or expansion options, and/or any	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will be collected and evaluated for key areas of concern that can be addressed and	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business expansion, retention, and new business
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Lerna Road Developments  CCI Redi Mix	will establish a continuous check-in cycle with existing business owners to understand their business needs, such as workforce recruitment, business continuation or expansion options, and/or any other needs or opportunities for the firms to be successful	managers and gathering information through completion of electronic surveys, inperson meetings/site visits, and setting up a list of regular meetings for the plant managers to discuss concerns, ideas, and needs specifically as a group. This information will be collected and evaluated for key areas of concern that can be addressed and other areas of need. Information gained through this process will be used to	continue to work with these businesses, gather business intelligence information, and additional methods of solving challenges. Coles Together will continue to market the robust business activities of Coles County for business expansion, retention, and new business
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		legislative outreach, etc.	
New Project Cooks Mill Solar Project ➤ Alberici	Understand this new project and	TBD	TBD
Construction/Adapture Solar	any needs the firm may need		
Existing Businesses Oakland Development  Birkey's Farm Equipment Expansion  New Dollar General with Fresh Produce Market  Other projects	Understand the new expansion and new store development needs	Setup a meeting with each business to gather information and understand the next steps for expansion and development opportunities.	TBD
Other Development Properties	TBD	TBD	TBD

# 5. Development at Coles Energy Center & CN Rail Served Certified Site

Project Status	Needs Assessment	1-3 years	4-5 years
<b>Available Opportunity</b>	Bring awareness to	Build in this site to	Market, Market,
CCS Coles Energy Site	the benefits of this	overall Coles Together	Market,
	rail-served site and	Marketing	
	surrounding	Communications	
	properties	Campaigns.	

# 6. Development at Mattoon/CN Transload Rail Facility

Project Status	Needs Assessment	1-3 years	4-5 years
Available Opportunity	Evaluation of site and	Work with current	Work with property
Former General	needs assessment to	broker the Pheonix	owners as appropriate
Electric Plant Facility	understand this	Realty Group.	
	property		
Available Opportunity	Continued evaluation	Work with CN Business	Work with CN Railroad
Developable Industrial	of CN rail-served and	Development	as appropriate for
& Rail Served	rail yard capabilities	Representatives to	Supply Chain Logistics
Properties	and opportunities	continue to understand	Options
		development options	

# Continue to build on regional infrastructure assets and resources to maximize utilization:

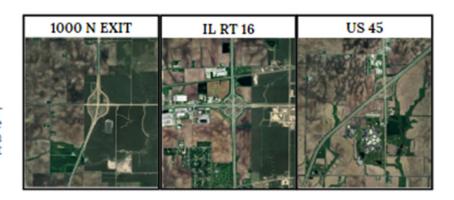
# **Multi-Modal Transportation Infrastructure Resources**

Coles County's economic developments listed above benefit from a substantial multi-modal transportation system that enables a prime site location for manufacturing, production, and supply-chain logistics, distribution, and warehouse facilities. This is justified by the long-standing successful firms listed above currently operating profitable and growing businesses for decades.

• Rail – CN, Eastern Illinois Railroad, and Connection to other Class One Railroad networks (UP, CSX, BNSF, etc.). CN Railroad alone connects over 20,000 route miles of rail through North America.

# Three interchanges for I-57!

With I-57 so accessible through our micropolitan area, we are a prime candidate for new economic growth that starts with needed infrastructure development planning.





# CN Rail Served Sites

Our micropolitan area is also served by a Canadian National Class I railroad. With over 20,000 route miles of rail through North America, our area is nestled in a prime location for supply chain and logistical operations.









# Utility Needs

Our county needs strong strategic planning to achieve success! For example, in many areas you will see communities have parts of the infrastructure, such as the three interchanges, but lacking the overall comprehensive planning, funding, and timelines for other necessary component activities. such economic development (marketing/communications/etc.), utilities infrastructure (electricity, water/sewer, fiber. etc.). and other transportation requirements; to make the development opportunities really happen. Competitive intelligence information gathering and setting county priorities can help to identify and address the needed infrastructure for business attraction, expansion, and retention to be successful.

We are pleased to inform you that this process is already underway! Partnering with local utility providers, such as Ameren Illinois, Coles-Moultrie Electrical Coop, Consolidated Communications, and the municipalities for water/sewer; we are evaluating the current and future needs for existing and new business opportunities. Additionally, we are working with DCEO and other state/federal agencies to review potential funding opportunities for needed resources to overcome challenges that have held back some these areas for decades.

### **Utility Infrastructure**

- Water & Sewer provided by municipalities with available capacity
- Natural Gas/Propane provided by Ameren Illinois, AmeriGas, Ferrell gas
- Electricity provided by Ameren Illinois and Coles-Moultrie Electrical Coop
- High-Speed Fiber provided by Consolidated Communications, Inc.

### **Educational and Workforce Training and Resources are considerable in Coles County**

According to Intersect Illinois, the population within a 60-mile radius of Coles County is a healthy 848,199 overall residents with 46,185 total population for Coles County. Multiple universities (EIU and U of I) and community colleges (Lakeland, Richland, Kaskaskia, Danville, and Parkland Community Colleges) provide a steady stream of college students of all age categories who are advancing their educational, technical, and vocational skills for current and future job opportunities in the East Central Illinois Region. Coles County alone contains the following educational partners, workforce resources, and business planning and funding providers:

- Eastern Illinois University
- Lakeland College
- SBDC
- WIOA

# **Coles County Workforce by the Numbers**

Coles County contains a higher younger workforce population with 5390 aged 10-19 years old, 8746 aged 20-29, 5806 aged 30-39, 5229 aged 40-49, 5456 aged 50-59, and 3190 aged 60-64 with a median age of 37.1 years old. Over the past several years, the population has fluctuated and has become more stable in the last three years with the population consisting of 52% males and 48% females in the workforce. Due to the prevalence of educational opportunities and workforce training programs, Coles County has a more educated workforce than observed in other areas with 45.63% of the population achieving an associate's degree or higher, and 93.48% having a high school degree or higher.

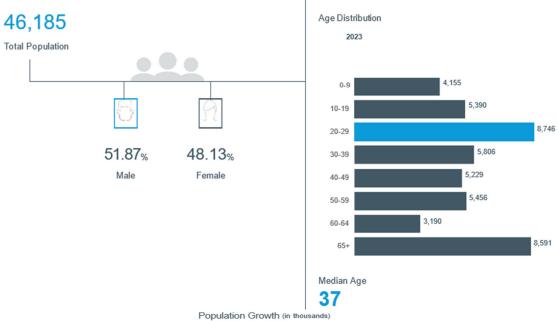
The largest job counts by occupation in Coles County are as follows:

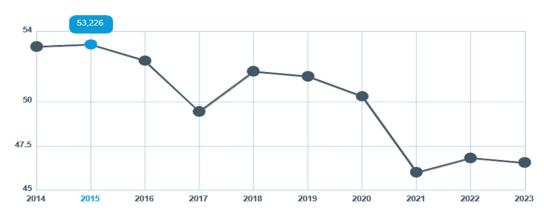
- ➤ 12.55% (3,079) Office and Administrative Support
- ➤ 11.32% (2777) Executive, Managers, and Administrators
- > 10.37% (2543) Sales
- > 8.82% (2163) Production Workers
- 8.3% (2035) Education, Training/Library

The workforce distribution of total employees in Coles County is 34% Blue Collar and 65% White Collar positions with an overall 24, 419 total employees in the labor force currently. According to Intersect Illinois, Coles County has a total of 1659 active businesses. In 2023, the leading industries in Coles County were Education (4015 jobs), Manufacturing (3691 jobs), Healthcare (3070 jobs) and Retail (2713 jobs). With many sustainable, higher-paying positions, households in Coles County earn a median yearly income of \$63,049. Specifically, 29% of the households earn more than the national average each year. In terms of housing, 60.2% are homeowners with 39.8% renting indicating that there are 20% more households who own their homes than rent in Coles County. As seen in many other areas of the country, Coles County

needs more housing options at all income levels to meet the current and future workforce growth needs of the community.

According to the Intersect Illinois Unemployment number is 4.8% with a total workforce of 26, 378 in Coles County alone. In comparison to the U.S. National unemployment rate of 4.2%, Coles County unemployment is only slightly higher than the national average. The Illinois Office of Employment Security Illinois unemployment rate was 5.2% in July 2024, so both local and state unemployment rates trend slightly higher than the national average. This factor along with a strong youth trend in the Coles County population tends to indicate some excess capacity in the labor market exists for additional job growth now and in the future.





# **Educational Attainment**

45.63% of the population in Coles County have an associate's degree or higher. 93.48% have a high school degree or higher.



offer associate's degree or Certificate

Colleges



offer Bachelor's Degree or Higher

□ 0.5<sub>%</sub>

Unemployment Rate Change (1 year)

Labor Force Unemployment Rate

Talent **Total Employees** What are the largest job counts by occupation? 24,419 Office and Executive, Production Administrative Managers, and Education, Blue Collar Administrators Sales Training/Library support Workers **Total Establishments** 1,659 12.55% 11.32% 10.37% 8.82% 8.3% White Collar 3,079 2,777 2,543 2,163 2,035 Education Manufacturing 4,015 46 3,691 50  $\alpha$ Jobs Establishments Establishments Jobs 3 Health Care and Social Services 4 Retail 179 222 3,070 2,713

Establishments

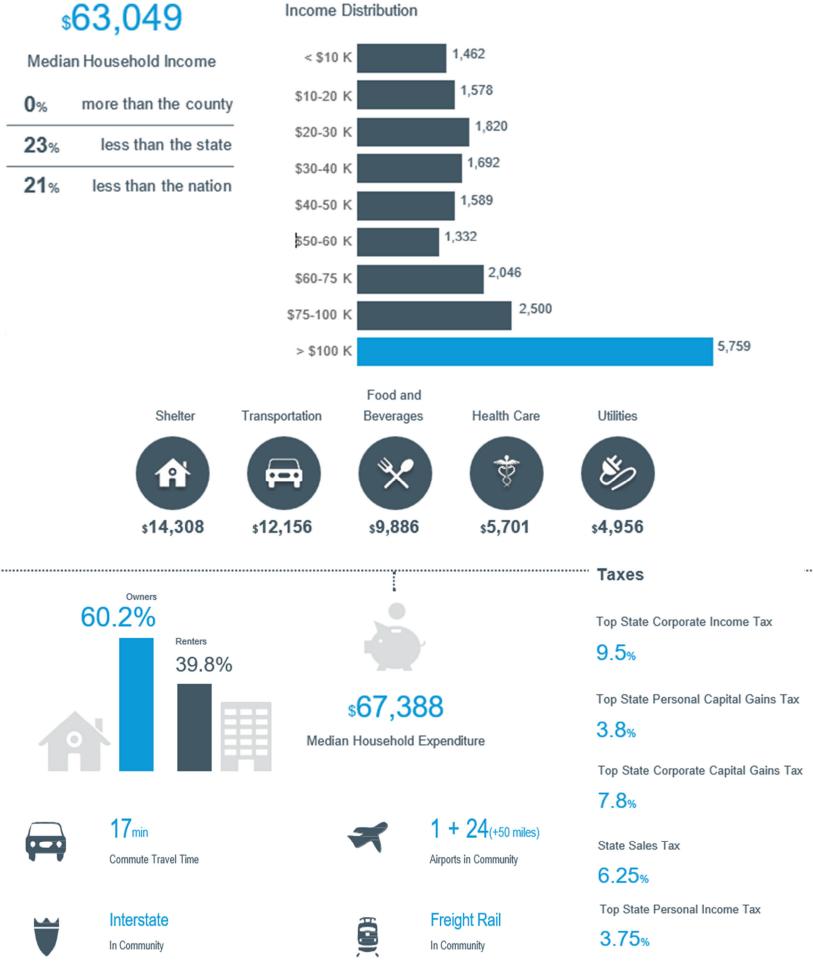
Jobs





Jobs

Establishments



Income Distribution

# **Funding**

Coles Together continues to evaluate funding, grants, bonding, and other financial options needed to continue to advance business retention & expansion and new business recruitment to Coles County.

# **Conclusion and Next Steps**

Coles Together looks forward to working with all who would like to advance economic development in Coles County, Illinois. This will be done through strong strategic planning, establishing key regional priorities, and timelines for progress, proactively addressing key regional issues, legislative advocacy, outreach to key development professionals & building long-term relationships, developing networking development teams to get the work done, and overall working together! Coles Together now is recognized by Intersect Illinois as a regional EDO and has issued EDO database capabilities to list the park properties for site selectors/brokers and gather the needed information. The new database capabilities will provide competitive information for Coles County to be seen as a strong regional force for economic development activities.

"Unifying Voices, Together We Will Shape the Future!"